



WASHINGTON STUDENT LOBBY
STATE BOARD OF DIRECTORS
120 Union Avenue, Suite 207
Olympia, WA 98501

Meeting Agenda
WSL State Board of Directors Meeting
Sunday, June 8, 2008, 12:00pm
Eastern Washington University, Cheney, WA

- I. Roll call, introductions, and welcome
- II. Additions and changes to the agenda
- III. Approval of the minutes
 - a. May 10 Board of Directors
 - b. May 10 General Assembly
- IV. Reports
 - a. Officer reports
 - b. Staff reports
- V. Old Business
 - a. Strategic Plan action items
 - i. 501 c3 foundation account
 - 1. Review implementation goal digest
 - 2. Board Resolution 1: Implement a Committee of Incorporators to oversee the creation of a 501 (c)(3) foundation account.
 - ii. Board retreat
 - iii. Campus chapters update
 - iv. Executive Director hiring
 - 1. Approval of ED job description
 - b. Drug testing report back from ASWSU
- VI. Issue roundtable and association reports
- VII. Announcements
 - a. September 20, 2008, 12:00pm at Western Washington University, Bellingham, WA
 - b. October meeting TBA
- VIII. Adjournment

Meeting Minutes
Washington Student Lobby Board of Directors
Saturday, May 10, 2008
Central Washington University, Ellensburg
400 E. University Way, Ellensburg, Washington 98926

I. Mckibben called the meeting to order at 11:06am

II. Role call, introductions, and welcome

Attendees included:

- *Mike Bogatay, ASCWU (VP of Finance)
 - Logan Bahr, ASCWU
 - *Evan Buelt, ASEWU
 - *Jacob Peltier, ASBCC
 - Brianne Wood, ASBCC (VP of Legislative Affairs)
 - Sarah Ishmael, ASWWU (VP of Recruitment and Retention)
 - *Erik Lowe, ASWWU
 - Ashley Elliott, ASEWU
 - Whitney Jones, ASEWU
 - Adam Fry-Pierce, ASWSU
 - *Shawn Hoey, ASWSU
 - Alex Lark, ASUW
 - Rob Muilenburg, ASUW
 - *David Iseminger, UWGPSS
 - Matt Kreiling, WSL (Administrator)
 - Bryce McKibben, ASUW (President)
 - Steve Lindstrom, WSL (Advisor)
 - Camille Andersen, ASEWU
 - Morgan Holmgrea, ASWWU
 - Vanessa Pantley, ASBCC
 - Amanda Alva, ASBCC
 - Angelina Gradskaya, ASBCC
 - Jake Stillwell, ASCWU (VP of Communications)
- *indicates voting member

A quorum was present.

III. Additions and changes to the agenda

- Hoey moved to add “drug screening for WSL officers and staff members” under new business, no objections.
- Peltier moved to add “nominations for WSL officers” under new business, no objections
- Bogatay moved to approve the agenda, Peliter seconded, no objections. Agenda approve.

IV. Approval of minutes

A. Board of Directors, April 12, 2008

Buelt moved to approve the minutes from April 12, Lowe seconded, no objections. April minutes approved.

V. Reports

A. Officer reports

1. Legislative update: Brianne Wood

Wood said she would defer the majority of her report to the General Assembly. She did report that the CTC Voice Academy top student issue will be having a student representation on the boards of trustee

2. Communications update: Jake Stillwell

Stillwell deferred most of his report for the General Assembly, but discussed the recent article in the Daily, which analyzed the strategic plan.

3. Finance update: Mike Bogatay

Bogatay deferred most of his report for the General Assembly, but said he was very pleased with the progress of the WSL budget.

4. Recruitment and Retention update: Sarah Ishmael

Ishmael deferred most of her report for the General Assembly, but said she had released the New Members Packet.

VI. New Business

A. Recommending a constitutional amendment for a one-vote assembly minimum

- Peliter moved to recommend a constitutional amendment to add "If a member has less than 2,500 FTEs they shall receive 1 vote," Iseminger seconded, no objections. Yeas, 6; Nays, 0. **Constitution amended.**

B. Review of by-laws associated with elections and voting

- Bogatay motioned to amend the bylaws to say "2 General Assembly or 3 Board of Directors meetings" as a qualification to run for WSL office, no objections. **Bylaws amended.**

C. Drug screening

Hoey said that because the WSL is representing higher education institutions in the state government, it would be appropriate to have drug screening. Bogatay asked how much it would cost; Hoey said he would report back with that information. Lowe agreed that drug screening for leadership is a good idea. Peltier pointed out that there are contractual issues because the current contracts do not stipulate drug screening. Lindstrom suggested starting this new policy by stipulating that the WSL may choose to submit people to drug screening. He also pointed out insurance policy mechanisms that incur liability. Andersen said she doesn't think this policy is necessary. Muilenburg said he didn't think the time and cost would be worth it. Ishmael said more research and development is needed before the board implements this policy. McKibben delegated the task of researching in to the ASWSU delegation.

D. Nominations for WSL officers

- McKibben went over the nomination process and went over current nominees.
- Ishmael withdrew from VP Recruitment and Retention
- Wood nominated Peliter for VP of Recruitment and Retention; he accepted.
- Kreiling nominated Buelt for VP of Finance; he accepted.

VII. Announcements

A. June 8, 2008, 12:00pm at Eastern Washington University, Cheney, WA

B. September 20, 2008, 12:00pm at Western Washington University, Bellingham, WA

C. October meeting at Washington State University

VIII. Adjournment

McKibben recessed the board at 11:50 am with the possibility of reconvening after the General Assembly.

Washington Student Lobby
General Assembly

Meeting Minutes

Saturday, May 10, 2008
Central Washington University, Ellensburg
400 E. University Way, Ellensburg, WA 98926

I. McKibben called the meeting to order at 12:30pm.

II. Roll call of member institutions

ASUW: 6, ASWWSU: 4, ASCWU: 3, ASEWU: 3, ASWWU: 4, ASUWT: absent, ASBCC: 4
Total of 24 votes

Attendees included:

- ❑ Mike Bogatay, ASCWU (VP of Finance)
- ❑ Logan Bahr, ASCWU
- ❑ Evan Buel, ASEWU
- ❑ Jacob Peltier, ASBCC
- ❑ Brianne Wood, ASBCC (VP of Legislative Affairs)
- ❑ Sarah Ishmael, ASWWU (VP of Recruitment and Retention)
- ❑ Erik Lowe, ASWWU
- ❑ Ashley Elliott, ASEWU
- ❑ Whitney Jones, ASEWU
- ❑ Adam Fry-Pierce, ASWSU
- ❑ Shawn Hoey, ASWSU
- ❑ Alex Lark, ASUW
- ❑ Rob Muilenburg, ASUW
- ❑ David Iseminger, UWGPSS
- ❑ Matt Kreiling, WSL (Administrator)
- ❑ Bryce McKibben, ASUW (President)
- ❑ Steve Lindstrom, WSL (Advisor)
- ❑ Camille Andersen, ASEWU
- ❑ Morgan Holmgrea, ASWWU
- ❑ Vanessa Pantley, ASBCC
- ❑ Amanda Alva, ASBCC
- ❑ Angelina Gradskaya, ASBCC
- ❑ Jake Stillwell, ASCWU (VP of Communications)
- ❑ Derrick Peacock, ASCWU
- ❑ Anna Boyer, ASCWU
- ❑ Lauren Short, ASCWU
- ❑ Pedro Navarret, ASCWU
- ❑ Danielle Howard, ASCWU

III. Additions and changes to the agenda

Iseminger motioned add “constitutional amendment” to Issues and agendas, no objections. Amendment adopted.

Peltier motioned to adopt the agenda, Buel seconded, no objections. Agenda adopted.

IV. President’s Address

McKibben addressed the General Assembly about the past year’s successes.

V. Officer reports

1. Legislative update: Brianne Wood
2. Communications update: Jake Stillwell
3. Finance update: Mike Bogatay

Bogatay deferred his report to the budget discussion. He did mention that the WSL should begin work on a foundation.

4. Recruitment and Retention update: Sarah Ishmael

5. Administrator update

Kreiling began by discussing the transferability issue. Democracy in Action grant. Ballot measure at The Evergreen State College.

6. Advisor update

Lindstrom noted that next session the WSL needs to work on tuition raises. Currently, the boards of trustees and regents are asking for the maximum tuition increases (5 and 7 percent) and the WSL needs to voice our opposition. It will be important to advocate that tuition should not be increased, but if it does, it should not go up past inflation and if it does, there must be measurable and beneficial notes. Next, he pointed out that there are practical and moral reasons to continue to push for articulation in transferring between institutions of higher education. He suggested that as issues arise on campus during the summer that may have legislative or executive relevancy, contact the WSL to get the ball rolling on possible action. It's important to not wait until the November General Assembly to start legislative work. During the summer it may be wise to contact certain legislators and build personal relationships.

VI. Approval of the 2008-09 WSL budget

Bogatay began by noting that the budget has come a long way since November. He continued that the board adopted a more equitable funding structure of \$0.75 per FTE for organizational dues which brought the budget up to \$75,813.

Lowe asked why the ASUW opt-in fee was not done through a referendum and McKibben responded that because ASUW does not control the opt-in system, the vote would not be seen as valid. Bogatay noted that the WSL does not mandate a particular way of member institutions paying dues.

Hoey inquired about the funds at WSU that need to be paid to the WSL. Hoey believed that the contract between ASWSU and the WSL was still valid; Kreiling said that the previous ASWSU leadership ended the contract. McKibben noted that because ASWSU paid the necessary membership dues, it was a valid member. Hoey motioned to table the budget discussion until next month. McKibben said that the motion was invalid because the Constitution mandates that the General Assembly pass a budget. Hoey made clear that the \$14,334 in the budget is the set amount that ASWSU needs to pay.

McKibben mentioned that the interest on the savings account may be higher than the expected \$200.

Hoey asked about the increase of the executive director's salary from \$28 thousand to \$33 thousand. Bogatay responded that the role of the administrator is increasing to one of an executive director with more responsibility. He continued that this budget is the minimal required dues payment and does not reflect actual income.

Muilenburg asked what the costs for the WSL lobby day were. Wood responded by giving a description of the WSL lobby day and the necessary expenditures for the event. Andersen added that the \$1,000 is an appropriate amount for a statewide lobby day.

Alva motioned to amend BCC dues to accurately reflect the \$7,754, Peacock seconded. No objections. This gave the WSL income and increase of \$392.

Peltier moved to transfer the \$392 from reserve to officer and board expenses, Lowe seconded. No

objections.

Peltier moved to create a new line item of \$5,000 earmarked for the strategic plan implementation, no second. Motion failed.

Muilenburg motioned to close debate and called to question. Yea, 22 Nay 0.

McKibben called for a vote on the adopting the budget. Yea 20; Nay 0; Abstentions 2. **Budget adopted.**

VII. Issues and agenda

A. Breakouts and reports

Kreiling explained that the breakout session was for GA members to discuss which issues on their campuses could be considered for a statewide legislative agenda in the fall.

McKibben numbered the GA members off 1-4 for breakout groups.

Group report backs:

Group 1: Veteran affairs, ADA compliance, sunset clause/ local tuition control of graduate students, student of boards of CTC trustees.

Group 2: Medical issues and healthcare facilities, civic engagement.

Group 3: Childcare and mental health funding, the reinstatement of the out-of-state tuition waiver, graduate student unionization, campus safety, environmental issues.

Group 4: Student representation on boards of trustees, sustainability, fully funding tuition waivers, textbooks unbundling.

B. Constitutional amendment

McKibben read the current constitutional language and the draft language from the board of directors: "If a member has less than 2,500 FTEs they shall receive 1 vote." Whitney, Rob. No objections. **Amendment passed.**

VIII. Elections

McKibben read off the current nominees for WSL officers and re-opened any nominations or withdraws.

Buelt withdrew from VP of Finance.

Whitney nominated Elliott for VP of Finance; she accepted. McKibben called for a vote by acclamation.

Jacob Peltier was elected as VP of Recruitment and Retention

Ashley Elliott was elected as VP of Finance

Logan Bahr was elected a VP of Communications

Brianne Wood was elected as VP of Legislative Affairs

Jake Stillwell was elected as President

IX. Adjournment

McKibben adjourned the meeting at 2:35.



WASHINGTON STUDENT LOBBY
STATE BOARD OF DIRECTORS
120 Union Avenue, Suite 207
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WSL Board of Directors Bill 1

Board 25
June 8, 2007

Submitted by:

AN ACT TO: Implement a Committee of Incorporators to oversee the creation of a 501 (c)(3) foundation account.

WHEREAS: The Washington Student Lobby Board of Directors adopted the 2008-2010 Strategic Plan on April 12, 2008; and

WHEREAS: Goal 6, objective 4 calls for the development of a 501 (c)(3) fundraising foundation according to direction by the VP of Finance; and

WHEREAS: The development of a foundation requires a committee of incorporators to carry out the logistics of developing said foundation.

THEREFORE, BE IN ENACTED BY THE WASHINGTON STUDENT LOBBY BOARD OF DIRECTORS

THAT: The Washington Student Lobby name five students from member institutions to the committee of incorporators; and

THAT: The committee of incorporators will be headed by the VP of Finance; and

THAT: The committee of incorporators will answer to the WSL Board of Directors; and

THAT: The committee of incorporators will be responsible for forming the foundation, including the filing and drafting of necessary paperwork and forming of a board of directors.

--END--



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Goal: Create a 501(c)(3) Foundation Account

Action	Timeline	Implementation team	Cost	Status
Establish a purpose for the foundation account.	Summer 2008	Board of Directors	None	
Convene a committee of the board to handle the logistics of developing the foundation. In paperwork, this group is referred to as "incorporators"	June BOD meeting	Board of Directors VP of Finance	None	
Recruit/ build foundation Board of Directors	Summer-Oct. 2008	Incorporators, WSL BOD, staff	None	
Name the foundation	Summer 2008	Board of Directors	None	
File paperwork: - IRS EIN Number - Incorporation - Tax Exemptions - Charitable Solicitation - Business License	Sept.- Oct. 2008	Incorporators, WSL BOD, staff	\$500	
Draft Bylaws.	Summer – Oct. 2008	Incorporators, BOD	None	
Hold first meeting: - Approve Bylaws - Approve bank accounts - Elect officers - Schedule next meeting	October 2008	Foundation BOD, WSL BOD, Incorporators	None	
Apply for 501(c)(3) status with IRS	October 2008	WSL BOD, Foundation BOD	\$500 from above included	

1. Establish Purpose:

Provide development and education services for the Washington Student Lobby.

2. Research:

- Federal and state laws and regulations will apply
- Startup income required to finance initial expense
- Interest in the community to build a board of directors
 - Expertise: personnel management, fiscal, fundraising, and legal expertise
 - Diversity: age, sex, & ethnicity
 - Background: corporate, government, and non-profit
 - User of Service: Member of the student population

3. Name:

The use of the word “Lobby” in the name of a charitable organization will raise red flags during application process with the IRS. However, a change in the name of the “Lobbying” wing of our organization may cause confusion when first contacting Alumni. With this in mind two choices exist:

- Washington Student Foundation
 - Will work with current name of organization and future
- Washington Student Association Foundation
 - Works with probable name change and can be connected with

4. Choose Incorporators/ Nominating Committee:

- Incorporators
 - Legally responsible for forming the foundation
 - Make agreements on behalf of the corporation during formation
 - Agreements have no legal effect until they are approved by the BOD
- Nominating Committee
 - Search for individuals with the characteristics listed above
 - Develop board member responsibilities

5. File:

- IRS EIN Number (tax payer identification number)
- Incorporation (Secretary of State) RCW 24.03
- Tax Exemptions (Under Department of Revenue) RCW 82.04 & 82.08
- Charitable Solicitation (Under Secretary of State) RCWU 19.09
- Business License

6. Draft Bylaws

7. Hold First Meeting:

- Approve bylaws
- Approve bank accounts
- Elect officers
- Schedule next meeting

8. Open Bank Account

9. Apply for 501(c)(3) Status

Administrator's Report

June 3, 2008

Despite the approach of summer, I have been quite busy on a number of fronts. Since the May 10th General Assembly I have logged 130 hours and focused my time on refinement of the strategic plan, researching and advocating for improved transfer and articulation, attending HECB meetings, as well as creating the third WSL newsletter and continuing to administer day to day financial and logistical tasks.

Transfer

On May 15th, I attended a work group convened by the HECB and SBCTC designed to refine a RFP (Request for Proposals) for a web-based advising system. Several systems have been in the planning stages for quiet a while, and there are over 61 possible functionalities that have been imagined for the final system. I have been examining each of these functionalities to determine which are most important for students and to balance that with the feasibility and cost. Luckily, I have been able to network with some people who are familiar with such systems and their cost, including a former DOE employee whose focus was transfer and articulation, but who is now working for The College Board and promoting CLEP (College Level Examination Program) as an alternative means of getting credit. I will be consulting some of these experts next week and answering the online survey that the work group has set up to facilitate the process. I have also shared the list of functionalities with the executive board and discussed them with Jake Stillwell, Brianne Wood and Steve Lindstrom.

Next Actions:

- On June 25th at WWU, there will be a JAOG (Joint Access Oversight Group) meeting on transfer policy. Myself, Brianne Wood, and several WSL students will be in attendance.
- If we are to be deliberate about going forward and trying to change the present transfer system, I feel that we could be doing several things:
 - Collecting transfer stories - we don't have the resources to collect extensive hard data, but we can gather a large number of stories and keep in contact with the people who have a stake in the issue, those who have been hurt by our states inefficient transfer system. These stories and contacts will benefit us greatly during session because very often legislators have not heard that there is a problem. We can collect them in several ways:
 - By identifying those people in each AS and college administration who receive complaints and using them to get in contact with the students who have had problems with transfer.
 - By creating a survey that is linked to the "banner" page of each campuses home page. (I have created a very basic survey which is linked to the WSL homepage, but I have not received any responses.)

Strategic Planning

I am particularly pleased to have a strategic plan to work from. It not only provides guidance on how to prioritize my daily work, it will also provide all of us with a *measurable* way to look at our progress.

I have reviewed each of the strategic plan's goals and broken each of them down into a list of next actions. All the pieces of the plan rely on each other and on a clear delineation of what the next action will be. It is up to all of us to make sure that we are completing our piece of the puzzle in a timely manner.

Clarifying Roles

(4.2.a,4.2.b,4.3.a,4.3.b) I have engaged in several in-depth discussions with Jake Stillwell and Jacob Peltier about clarifying the roles of the officers and staff, but it is important that the officers whose job descriptions are being refined are involved in the process.

Officers

There are several factors that play into the refinement of the officers job descriptions:

- Time - how much time is each officer capable of/expected to contribute to their WSL duties.
- Volunteer/Stipends - one idea that has come up several times is to offer stipends to the officers. The obvious consideration is the budget.
- Reporting - officers already regularly report their activities to the board, but there may be room to refine what the reports should contain.
- Consequences - if an officer or staff person fails to report their work or cannot report their work, because they haven't done any, what are the consequences?
- Overlapping duties - last year, no matter what title they held, the officers spent much of their time as a team, making decisions that couldn't wait until a board meeting, strategizing, co-editing testimony or other writing, sharing information, and interfacing with other students on their campuses. These duties tend to fall outside the box of a job description but are no less important. A solution could be a general officer job description that all officers could use, on top of their specific duties.

Staff and Contract Employees

Because my position is ending at the end of the month and I plan to apply for the Executive Director's position, the officers and I felt that it may be a conflict of interest for me to be involved in the refinement process for that job description.

One note on the contract lobbyist/advisor position that Steve Lindstrom has occupied for many years. I work with Steve closely on a regular basis, his legislative knowledge, his general knowledge, his dedication to student issues and his rich network in Olympia are worth many more times the amount he gets paid. The amount of time he dedicates to the WSL compared to his other clients is extraordinary. If the board decides that his contract needs refinement, please keep in mind how lucky we are to have him.

The Board

Several places in the strategic plan call for a revisioning of what the board's responsibilities

are (1.4,3.2.a,3.5.e). In my year with the WSL, I have seen how essential an active board is to winning victories for students. I have also seen how difficult it is for AS Presidents to fulfill their roles as leaders on their campuses and their responsibilities as board members. Ideally, these are the things an effective board member needs to be able to accomplish:

- Attend meetings - There are ten meetings a year, most of which will require significant travel. As outlined in the strategic plan (1.4) we will schedule the meeting times at the board retreat. The meetings are not merely times for the officers and staff to regurgitate all the work they have done since the previous meeting; it is a time for the board members to shape the direction of their organization.
- Educate and recruit students - There are times when the officers and staff have only a few additional contacts at each campus. Without organizing staff, we depend on the board members to collect contact information of students on campus and disseminate information about issues and campaigns.
- Remain informed - Board members, in order to make appropriate decisions as well as to facilitate ongoing efforts, need to stay in contact with the officers and staff.
- Attend board retreat - the officers and staff will be spending a significant amount of time and effort in creating a board retreat so that we all have a clear vision and specific goals for the year. If a board member or their permanent proxy can't make it, they will not have an opportunity to shape their organization and serve their campuses.

If a board member can't meet these obligations, the strategic plan suggests that they appoint permanent proxies (3.5.e). I encourage the board to consider strengthening that suggestion into a bylaw.

Next Actions:

- Board: discuss what specifics you would like to see in officer and staff job descriptions, pass executive director job description.
- Officers and staff: draft job descriptions to be revised/approved at board retreat

Board Retreat

(1.4,1.5)

This is the last meeting before the summer, so it is essential that the executive board and staff receive input about the content of the board retreat. Some possible elements are:

- An overview of the WSL and each member's role within it,
- A training designed to help members create campus chapters and recruit students,
- A review of our mission and vision,
- Creation of a year long plan with concrete, measurable, and articulable goals and clarification of what each of our role are in implementing these goals,
- Scheduling the board meetings, general assemblies and a lobby day,
- Getting familiar with each other and excited about winning victories for students,
- Getting trained to do GOTV work or other types of advocacy.

Next Actions:

- Board: brainstorm and suggest content for retreat.
- Set a date and place for retreat.

Campus Chapters

(2.1.a,2.1.b,2.2.a,2.2.b,2.3.a,2.3.b)

Campus chapters have the potential to alleviate the responsibility of the AS Presidents and to raise awareness of issues affecting students on each campus. At present, although they may be active on their individual campuses, chapters have been allowed to drift away. I will be working with Jacob Peltier to gather the remaining information that is out there about past and present chapters, but the real work will be in recruiting students to actively lead and run the chapters. In order to motivate students to get involved, we may consider allowing each chapter a vote on the board, as the WSL has done in the past. Once we have a foundation, we may be able to offer scholarships to students to do this work.

Next Actions:

- I will be contacting each of your campuses to gather any information that we don't already have: requirements to create a student club, deadlines for instituting ballot measures, activities that past and present chapters have engaged in, funding mechanisms and guidelines, structural documents (constitutions and bylaws), contracts, and, most importantly, contact information for possible chapter leaders.

E-advocacy

(5.1,5.5,7.1.b, and generally, 1,2, and 3)

The WSL has only one full time staff person and a clear intention to improve its grassroots organizing capabilities. It would be silly not to take advantage of the internet, and since I was hired I have focused a lot of effort on utilizing the tools available to reach as many students as possible. The website, the e-newsletter, the google group and email blasts have without question put the WSL in a more prominent position and raised awareness. I get about a call a week from someone who just wanted to see what we are all about. All of the most effective non-profits who do grassroots organizing use e-advocacy tools that have functionalities beyond those that we are presently using. Some of these tools cost thousands of dollars a month. Luckily, there are non-profits who offer these tools at discounted rates. Even luckier, I managed to secure a scholarship from Democracy in Action so that we could utilize their services for only \$50 a month. These tools, even if used only to do what we did last year, would save the WSL dozens if not hundreds of hours each year. They also offer tools that would allow the officers and the staff, or anyone who was involved in a campaign, to build the lists and share tasks, as well as tailoring email templates that are eye-catching and things like "tell-a-friend" pages that we can incorporate into the WSL website.

There is a conference that DIA has organized and which I have also received a scholarship for, even though I have not committed the WSL to actually purchasing their services. It was the feeling of some of the members of the executive board that it would be premature to send me to a conference when I may not be the executive director next year. I think the

conference would supply me with many tools that I could use to help the WSL's advocacy efforts. Travel and lodging will cost around \$8-900.

Next Actions:

- Board: decide on whether we want to invest \$50-100 a month on DIA's e-advocacy tools.
- Board: decide whether to send me to the conference.

HECB

I attended a two-day HECB meeting, May 22-3, and heard discussion of e-learning and what the board is doing to prepare for the 2009-11 budget. Some highlights included the successful recruitment of middle school students for the Passport to College program, in which low income students are guaranteed to get a free ride if they keep their grades up. Thousands of students have already enrolled. One of the most significant outcomes is that Ann Daley the executive director suggested that we schedule a regular meeting. All those boring HECB meetings are paying off, as I have become a familiar face and become familiar with many of the regular “players” in the higher ed field. One thing that occurred to me at the meeting was that we should be paying attention to the capitol budget. Many buildings in the higher ed system are in need of repair and many seem to have been built with little regard for the long-term. They are often spoken of as having lifespans of 75 years, which to me seems odd, since buildings should probably live longer than people.